Highlights

East Ridge Business Park sales have exceeded staff expectations with every lot available as part of Phase 1 and 2 currently sold or conditionally sold.

The Regional Fire Training Centre in Brockton has Services offered 22 courses in-house in 2022.





The Brockton App was launched, giving residents the ability to pull up the most requested information such as programs, community services, waste collection, and news within a few clicks.

A Minister's Zoning Order was approved for re-zoning lands to support 500+units of various types of residential homes.

Council adopted the Asset Management Plan at the May Council Meeting, which will ensure that our capital assets and infrastructure are maintained and replaced as needed.

The new Community Improvement Plan (CIP) has been launched and grants are available to all areas of the community within the guidelines.

Riversdale Bridge, Booster Pumping Station, and East Ridge Construction phase 2 are all major Infrastructure initiatives that will support growth and development.



E-Permitting has been launched. This provides staff and residents a new way to submit building permits. This new system will also help with ensuring timelines are met and all documents are in one place.



Council has opted into the CWELCC program for \$10 per day Day Care at the Child Care Centre.

In 2023, the Heritage Committee will transfer certain items to the Bruce County Museum to be scanned and added to electronic storage, and will review plans to display parts of the collection.

The Municipality and downtown businesses hosted Summer Streetfest in July with 30 vendors and 4 Not-For-Profits. The Hometown Christmas Market will be held November 18, which has been a collaboration between local businesses, service clubs, and Brockton. A summer student was hired to support tourism.

The volunteer appreciation event was held lune 23. Two new awards were created and two volunteers were each presented an award and Brockton Dollars. 104 volunteers attended the event.

Council decided to continue to financially support the Victoria Jubilee Hall in the 2022 budget. The Municipality supported and participated in the 125th Anniversary celebrations on September 17th.

163 events have been added to the Community Calendar from June to December, with 708 views from June 21 to October 30!

available for pick up at 10 locations and was distributed as part of the New Residents Welcome Package, and promoted during Welcome Week Grey-Bruce through social media and to businesses with newcomers.

The Community Development Coordinator and Community Services Staff are working with community groups to bring various events back post-pandemic - including those in the hamlets.

Cargill and District Community Foundation (CDCF) are working to celebrate Homecoming in 2024. CDCF is also looking to bring back the Pickin by the Pond Music event in 2023.

The Welcome Brochure / Resident Guide is

Council endorsed proceeding with a RFP for a Net-Zero Build Feasibility study in early 2023. The RFP for the study is to be released in December 2022, to prepare for future grant funding opportunities .



through the subdivision process.

Meetings were booked at ROMA, AMO and OGRA with Provincial Ministries to discuss funding needs and health care concerns.

A Request for Proposals will close November 23rd, 2022 for the Parks, Recreation and Cultural Master Plan, to be funded by grant monies.

A Walkability Plan will be built into the Parks, Recreation and Cultural Master Plan. Hospice lands are still committed and communications are ongoing with the Saugeen Hospice Group. The MZO has been approved zoning the lands for the Hospice.

The Terms of Reference for the Parks, Recreation and Culture Master Plan include demographic information to ensure community desires are recognized as we grow. Brockton Council has continued its support for attracting and supporting physician recruitment. Communication with South Bruce Grey Health Centre is occurring on a regular and ongoing basis.

Senior programs extended 25 weeks into 2023 with a Senior Community Grant over \$11,000. Camps are planned for Christmas Break, Family Day, March Break, Summer Day Camps and PD days. Phase II of the Optimist Park Accessible Playground is being implemented and other park developments are under review by the Recreation Committee. Fire and Emergency Services have provided 22 in-house training sessions and 14 external training sessions for existing firefighters to maintain certifications.

The County Transportation Master Plan is underway. SMART has implemented a new strategic plan.

The Regional Fire Training Centre has provided 5 in-house courses with over 90% of firefighters successfully obtaining their credentials. 3 in house firefighters reached level 2 in 14 months. 100% pass rate for firefighter level 1, 93% pass rate for firefighter level 2. 17 firefighters currently in Hazmat training.

The contract with the OPP has been extended until December 31, 2023. Community Safety and Policing Act has not yet been sworn into force and may impact the Brockton Police Services Board. Staff note that a number of actions under this pillar are awaiting the completion of the Bruce County Official Plan.

Staff reviewed Zoning By-Law and updates needed to implement provisions of Bill 23. Attending training on new legislation.

40 hazardous trees have been removed (60 of 120 inventories remain), 25 trees have been planted, and 45 are planned to be planted in Centennial Park in 2023.

Removal and cleanup of Homeless encampments - 2000+ lbs of debris removed.

Brockton is working with County staff to develop a Housing Toolkit and to analyze the types of housing needed per community.

The tree planting requirements are reviewed and enforced as part of the Subdivision Agreement process.

4 new Electric Vehicle (EV) Chargers are being installed throughout the Municipality in an effort to implement greener solutions.

Bruce County produced the Affordable Housing Toolkit in early 2022. Staff participated in meetings and have the toolkit available to the public. Work is ongoing for additional phases. Staff have been actively monitoring the Saugeen River valley-bank for erosion data. The Environmental Assessment is being completed and options will be presented to Council for consideration.

Staff are participating in inter-municipal discussions on the Waste Management Review study as part of the County Waste Management Committee and Municipal Innovation Council work. Staff are ensuring compliance with the new Bill 109 and proposed Bill 23 provisions. A review of the development process is being established to ensure expectations are clear for developers.

Economic

Development

Using best practices in the industry, new processes are established to streamline development, engage with developers to compare notes on projects and plans are underway and work together to promote Brockton. E-permitting has launched. East Ridge Business Park Phase 1 and 2 lands are anticipated to be sold by the end of 2022, with closings to happen in November (6.6 acres) and December (4.7 acres). The Phase 3 Marketing Campaign is being developed. A list of interested parties is being maintained. A Minister's Zoning Order was approved for 500+ units of various types of residential homes.

Meetings were held with the CAO's, Mayors and the chair regarding future plans for the airport. A governance review for the Saugeen Municipal Airport is underway.

The Market Garden construction is scheduled 2023. Fund raising is ongoing with \$230,000 raised to-date. Site clean-up and resurfacing improvements in support of Christmas Market event are planned for November 18th. The Community Development Coordinator is working with organizations like Saugeen Connects and supporting youth businesses (7 in 2022), training sessions and regional business networks. Also, addressing equity, diversity and inclusion.

The new CIP will support farm-gate enterprises selling local products to the public. Currently, Farm Gate CIP has received one application.

The Community Improvement Plan was adopted and \$35,000 in funding allocated for 2022. There has been a strong uptake after the September launch. The Community Improvement Plan has received 12 grant applications, 10 have been approved with a construction value of \$680,570 and grant value of \$23,870.

The new Community Improvement Plan has been implemented. A program for new, purpose-built multi-unit rental units, and incremental tax incentives still to be created.

The Community Development Coordinator has worked with local organizations to resurrect the Greenock Swamp Tours, organized Summer Streetfest with over 400 attendees, and the Christmas Market which is being held on November 18. The Brockton business listings on VisitWalkerton.com and ExploretheBruce.com are continuously being updated to ensure up to date information. Over 60 businesses have been contacted and an email listing created.

The Purchasing and Procurement Policy allows for ongoing local quoting for lower cost purchases.

The Hometown Christmas Market event will feature up to 30 local vendors in a pop-up market on Durham Street. The Welcome Brochure / Resident Guide has been completed and is available for pick up at 10 locations including the municipal office with more then 400 guides being distributed this year.

The Brockton App has 480 downloads since its launch. There have been 120,388 views on the website with 29,274 users and 1,748 subscriptions to the website news, between June 21 to October 30! New employees are matched with senior employees for mentoring.

The Riversdale Bridge Replacement has been replaced and the new Booster Pumping Station has been constructed to support residential growth.

The Build your Brockton website has received 284 visits from June 15 to October 30, and 6 projects were launched in 2022 (3 of which were published after June 21) with views lower than 2021 and 2020. The data suggests not extending the contract. The annual Budget survey was conducted in 2021 for the 2022 budget and is planned to continue for the 2023 budget this fall.

All Committees are being reviewed during the new term of Council. Committee members have been asked if they wish to stay on, with the new By-Law coming forward in the near future.

33 front line employees received Defusing Hostile Customers Training. Customer Service Training is scheduled. Orientation of employees includes ambassador training. Staff continue to work with the Municipal Innovation Council on service and purchasing efficiencies, including the recent agreement for the optional purchase of computer hardware agreement resulting in savings. Staff and Council continue to participate in cyber-security training and continue to work with the Municipal Innovation Council and County regarding IT Services and Equipment.

11 Human Resources policies were updated or created in 2022. A Salary and Benefits Review was completed. Staff are continuing with the Asset Management Review, which includes the condition assessment of existing infrastructure, anticipated impact related to growth and the financial choices to be made. The plan was presented in June 2022.

A water and waste water capacity table top study has been completed. A master water and waste water infrastructure review is being planned for 2023. Recommendations related to the Roads Study are presented during the Council budget deliberations.

A 20 year financial plan was presented to Council as part of the Asset Management Plan and will be considered as part of the future budget reviews.

A new Alternative Work Location policy has been implemented, customer service levels are maintained and this serves as a valued retention and recruitment tool. A review of planned bridge expenses was presented to Council late 2021 with the anticipated costs over the next 10 years. Bi-annual bridge and culvert inspections are expected to continue to ensure accurate and up to date information is available. A Fleet Management Plan has been discussed with various departments and plan details are under review.